



Estate Renewal in NSW

Overview

- History of estates in NSW
- Issues on estates
- The nature of disadvantage
- The nature of neighbourhoods
- A framework for understanding, planning and delivering
- Examples and anecdotes

The logic of estates

- Efficiency
- Regional development
- De-centralisation of industry
- Creation of communities



The development of estates

- The Neighbourhood Estates (1940-50s)
- The Great Estates and High Rises (1960s)
- The Corridor Estates (1970s)
- The Micro Estates (1980s)



The decline of estates

- Changes to eligibility requirements
- Allocation policies
- Poor quality
- Poor design
- Poor location

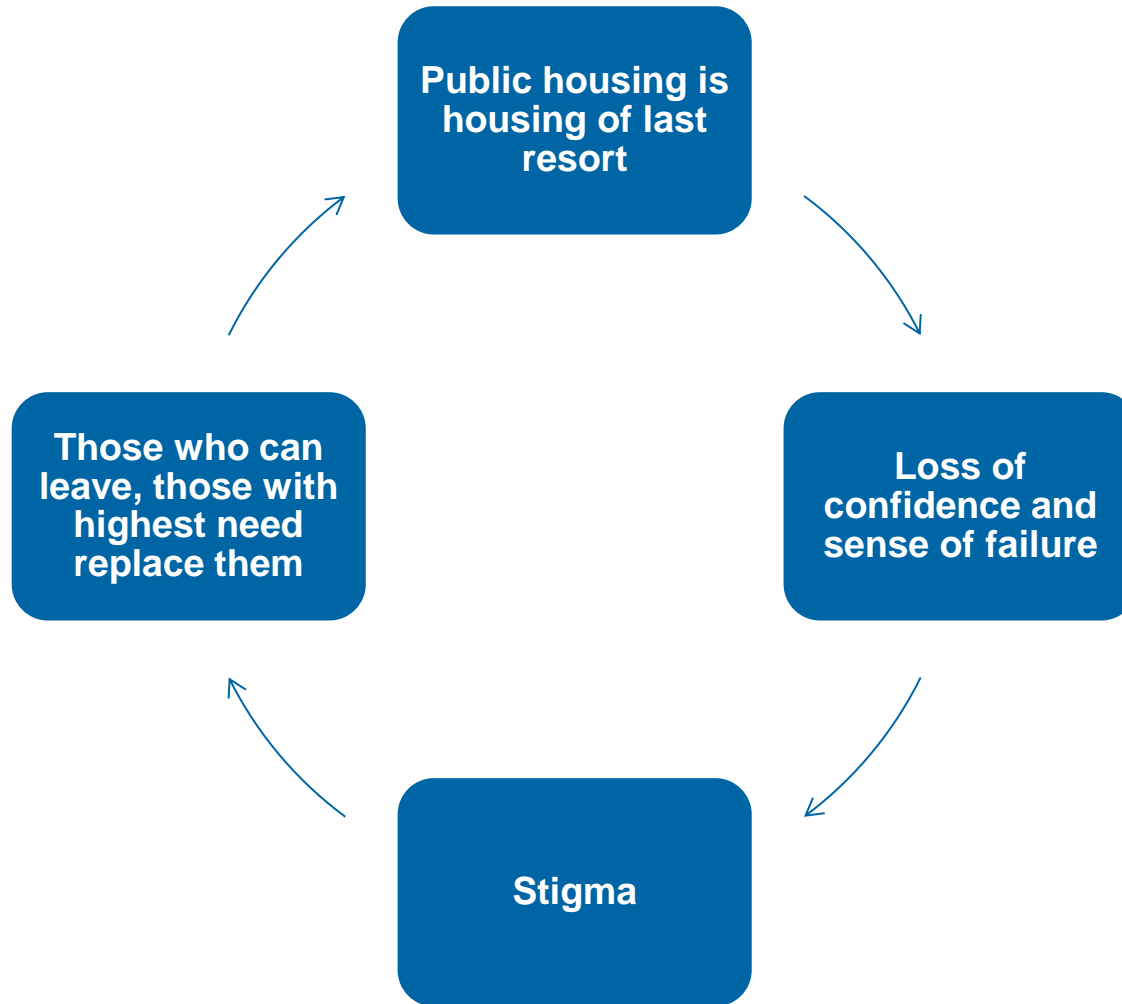


The estates today

- Narrow demography
- Concentrated disadvantage
- Crime and anti-social behaviour



Taylor's cycle of labelling and exclusion

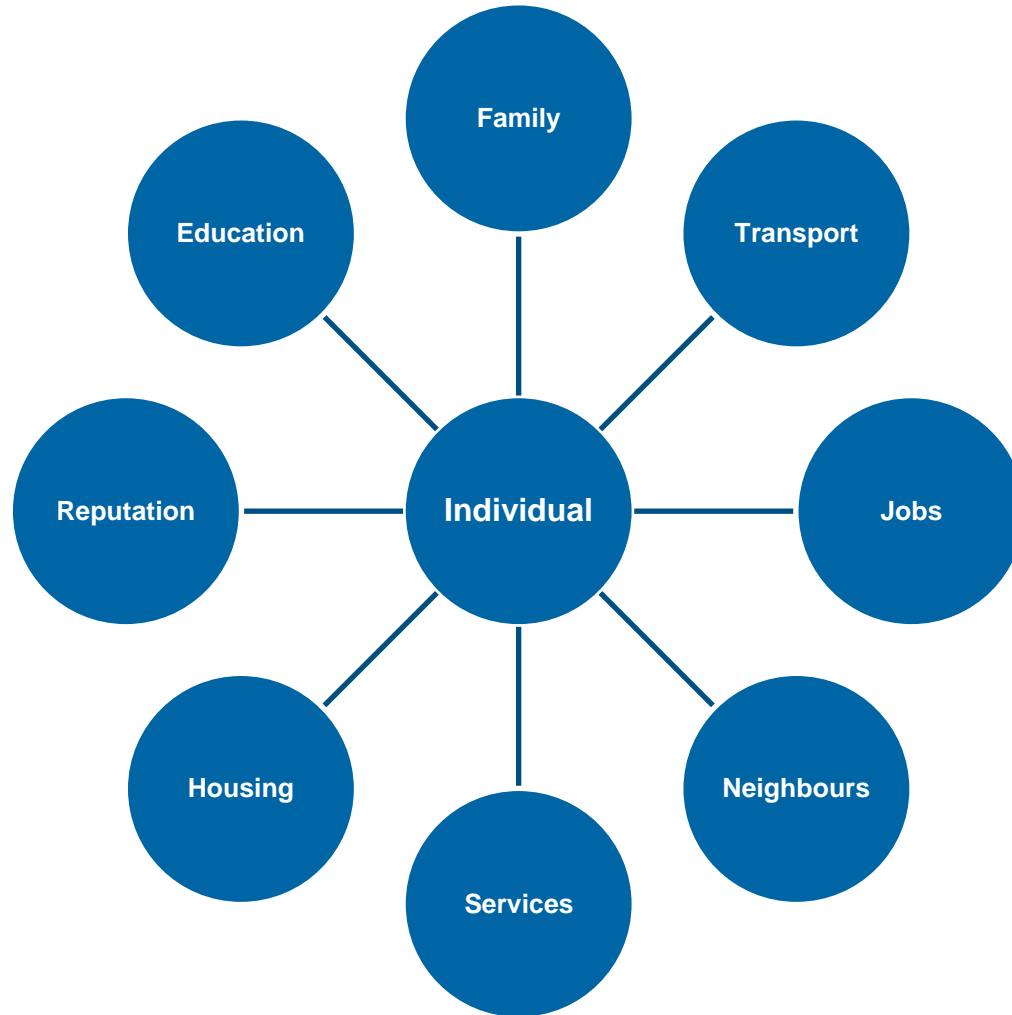


Understanding Disadvantage

Deprivation of opportunity resulting from

- Characteristics of the person
- Resources of the person
- Characteristics of the environment
- *The relationship between the person and their environment*

Some Variables



Understanding Estates

Simple v Complicated v Complex



Sourced from Westley et al 2007

Recipes, Formulas and Programs

SIMPLE	COMPLICATED	COMPLEX
Cake	Rocket	Child
The recipe is essential	Protocols or formulas are needed	Rigid protocols have a limited application or are counter-productive

Implication: No policy or program guarantees success

Replication

SIMPLE	COMPLICATED	COMPLEX
Cake	Rocket	Child
Recipes are tested to assure easy replication	Sending one rocket increases the likelihood the next one will also succeed	Raising one child provides experience but is no guarantee of success with the next one

Implication: What works in one place may not work in another

Expertise

SIMPLE	COMPLICATED	COMPLEX
Cake	Rocket	Child
No particular expertise is required, but experience increases success rate	High levels of expertise and training in a variety of fields are necessary for success	Expertise helps but only when balanced with responsiveness to the particular child

Implication: Responsiveness is as or more important than technical skill

Variability

SIMPLE	COMPLICATED	COMPLEX
Cake	Rocket	Child
A good recipe produces nearly the same cake every time	Key elements of each rocket MUST be identical to succeed	Every child is unique and must be understood as an individual

Implication: All estates/ neighbourhoods are unique

Degree of Certainty

SIMPLE	COMPLICATED	COMPLEX
Cake	Rocket	Child
The best recipes give good results every time	There is a high degree of certainty of outcome	Uncertainty of outcome remains

Implication: Plan for the unexpected; adapt

Relationship Between Variables

SIMPLE	COMPLICATED	COMPLEX
Cake	Rocket	Child
A good recipe notes the quantity of the “parts” and how to combine them	Success depends on an exact relationship between the parts	Can’t separate the parts from the whole; dynamic relationship

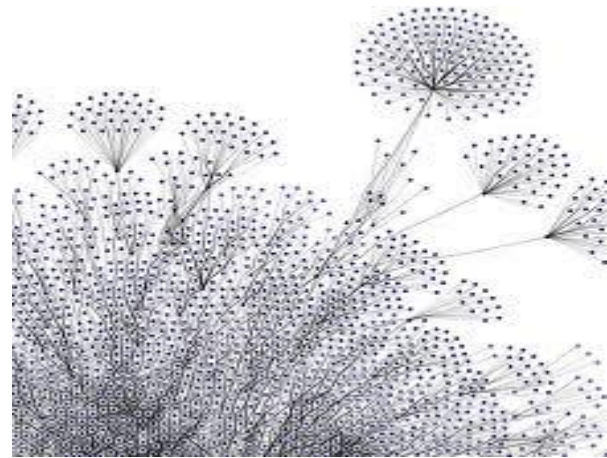
Implication: Neighbourhoods have many interconnected variables that constantly change

Summary of Complexity

- All estates/ neighbourhoods are unique
- Neighbourhoods have many interconnected variables that constantly change
- No policy or program guarantees success
- What works in one place may not work in another
- Need to plan for the unexpected; adapt
- Responsiveness is as or more important than technical skill

Neighbourhoods are Messy

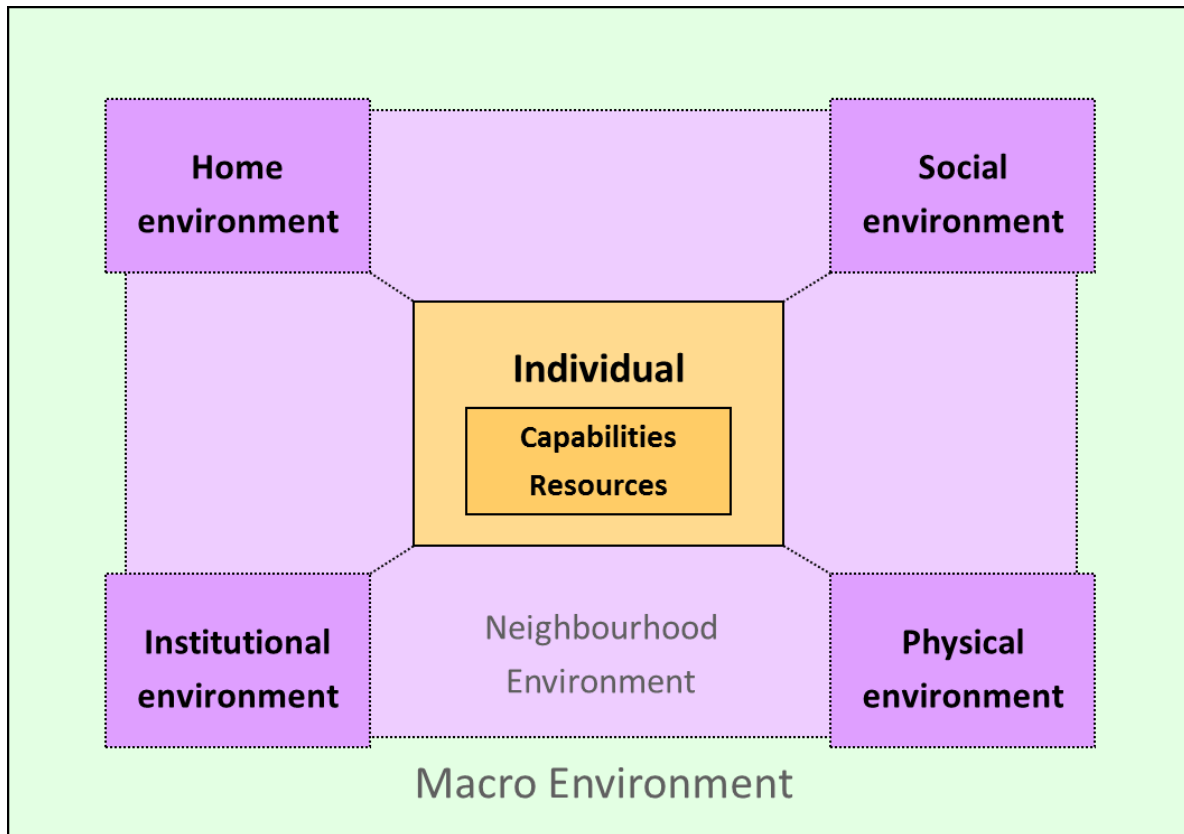
- Focus on local issues
- Involve local people throughout
- Understand limitations
- Work with others
- Flexible approach



Implications for Evaluation

- Outcomes (or lack thereof) are the result of many factors
- When a program works it is important to understand how and why
- When a program doesn't work – don't throw the baby out with the bathwater
 - It could be due to the environment
 - It could be due to staff
 - Or it could be a flawed program

Framework



Examples and Anecdotes

Individuals



Home Environment



Social Environment

community
DEVELOPMENT

Physical Environment

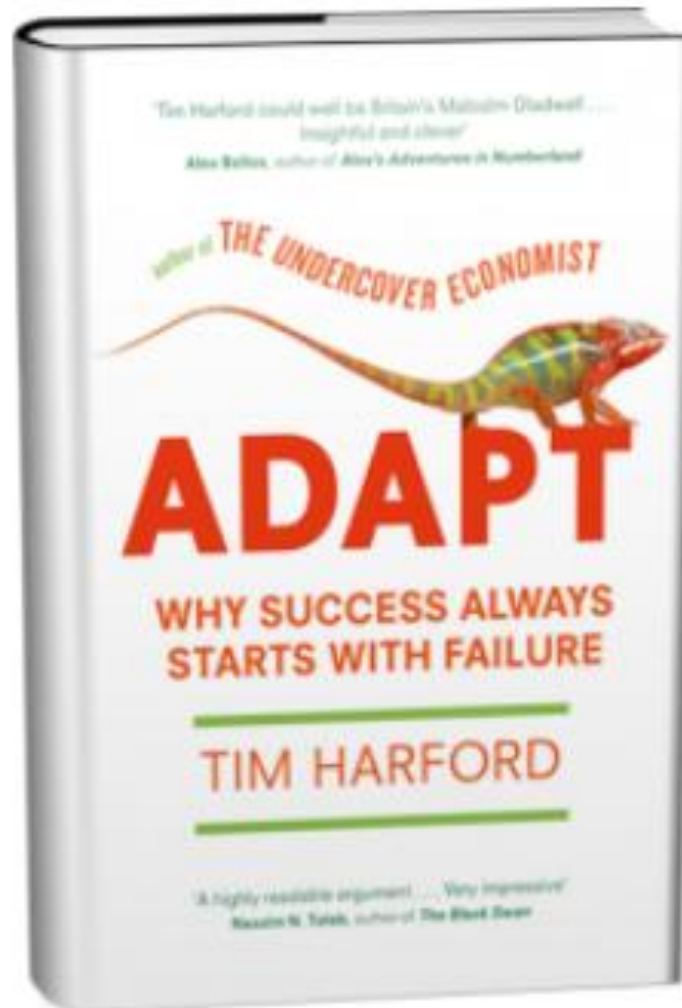


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Institutional Environment



Adaptation



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